21-014 EXHIBIT A

Akron-Canton Airport: Air Service Opportunity

Akron-Canton Airport | 5400 Lauby Road NW North Canton, OH 44720 | 1-888-434-2359

Akron-Canton Airport



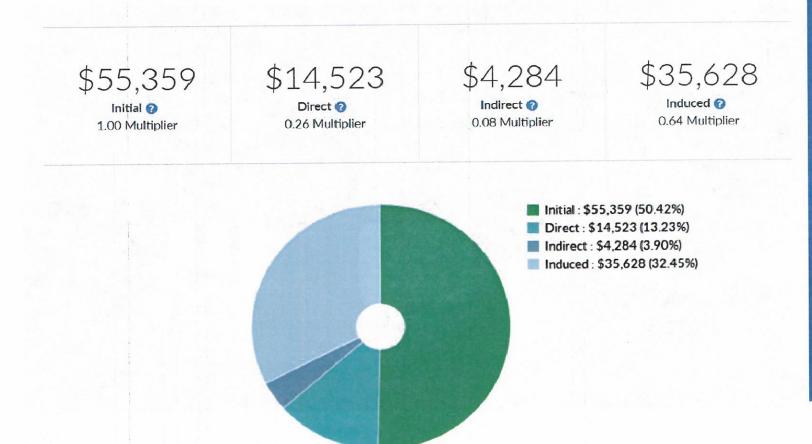
- Bi-county organization formed under Section 308 of the Ohio Revised Code
- Governed by an eight-member board of trustees, appointed by Stark County Commissioners and Summit County Executive
- We are a not-for-profit entity, operating on the revenues generated at the airport; zero local tax dollars
- Hyper-focused on community partnerships and customer experience

CAK's Economic Impact

In 2018, Akron-Canton Airport generated recurring economic impacts of: *\$1.01в **4,486** *\$212 M *\$85M IN ECONOMIC IN EMPLOYMENT IN TOTAL TAX IN PAYROLL **GENERATION IMPACT GENERATION** REVENUE KRON-CANTON ECONOMIC IMPACT GREATER AKRON-CANTON

CAK's Economic Impact

Effect on earnings from adding 1 job to Scheduled Passenger Air Transportation



Earnings

The jobs
created can
directly impact
earnings by
more than
\$55,000 and
generate
additional
earnings of
nearly the same
amount.

For every 1 job created in Akron/Canton in passenger air transportation, an additional 1.25 jobs are created in the economy.

CAK's Service Area

30-Minute Drive Time

Population: 369,770 Labor Force: 185,495

Jobs: 173,985

60-Minute Drive Time

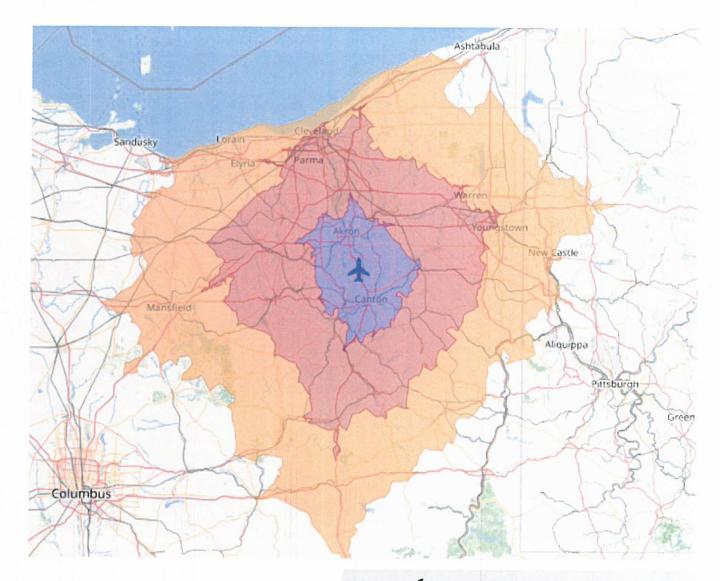
Population: 2.7M Labor Force: 1.4M

Jobs: 1.5M

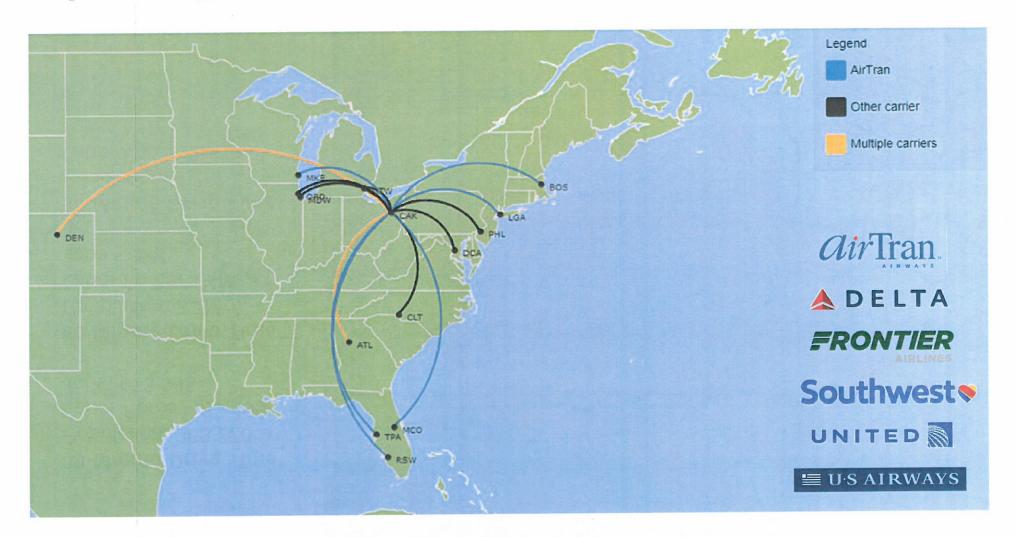
90-Minute Drive Time

Population: 4.2M Labor Force: 2M

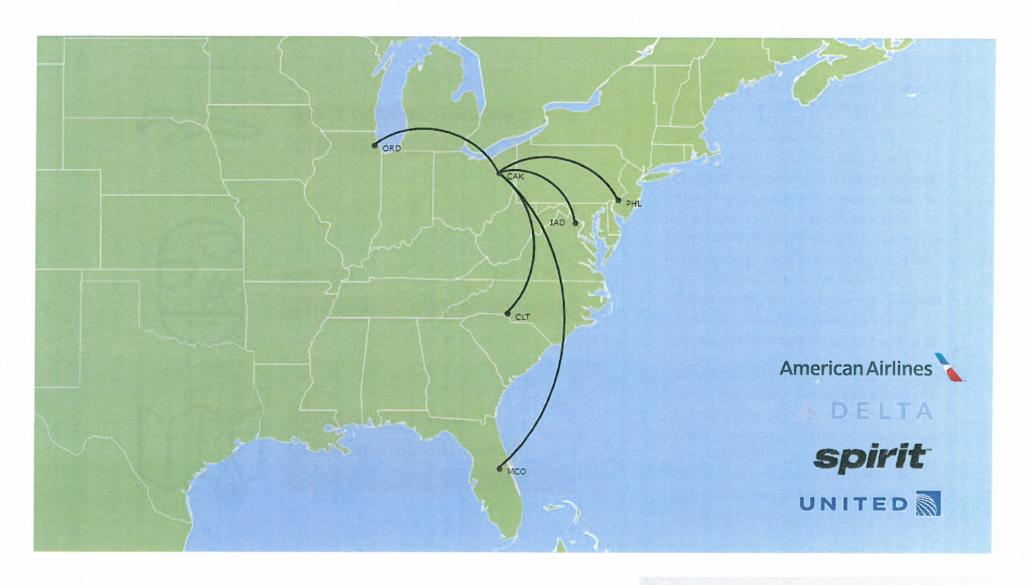
Jobs: 2.1M



Operating Service 2012



Operating Service January 2021



EXAMPLE - Route Expansion Opportunity



Opportunity to add nonstop destinations within six months of launch



More flight options, on larger aircraft



Over 45% more available seats per day from CAK

The Akron-Canton Airport has been working with potential airline partners to bring economic vibrancy to the Akron-Canton Metroplex region. Through forecasting of routes, consideration of the current economic and aviation environments, FAA supported airport incentives, some airline partners see the opportunity for success at CAK.

For example, one of these airlines intends to serve the Northeast Ohio market with a unique product that combines ultra low fares with a technology-forward, enjoyable experience. The airline would provide dualclass seating aboard regional jets and later the new Airbus 220. One can compare the experience to the previous AirTran model at CAK; another comparison is the opportunity created to revive the Akron-Canton Airport and stimulate air service.

The airline's decision to serve CAK is anticipated in late January 2021 for a June 2021 launch.

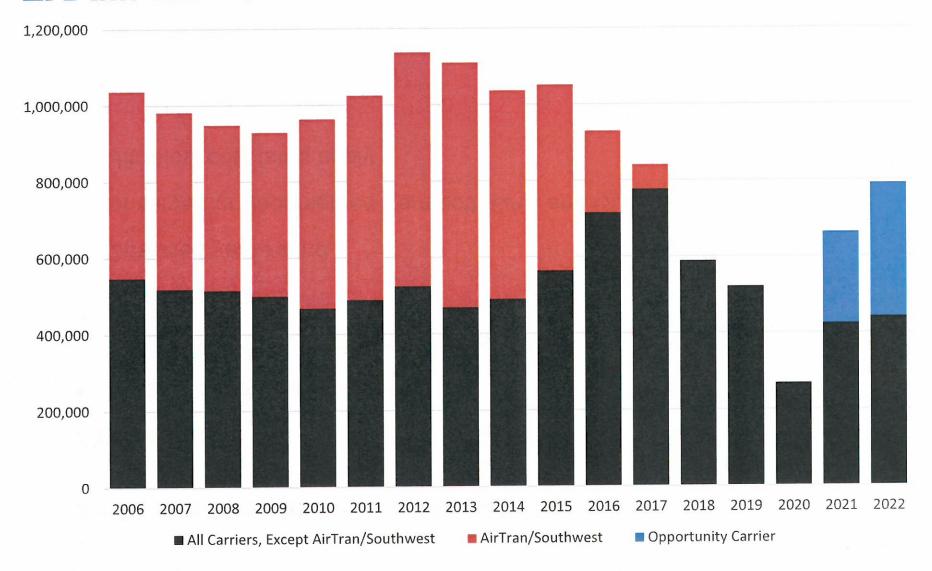
EXAMPLE - Destinations

Air Service Opportunity - Would Launch in May/June

All destinations:

- Enjoyed by leisure travelers
 - Three are top business markets
- Major airports
- Operated year-round
- Unserved or underserved from both CAK and CLE
- Ultra-low cost fares apply

EXAMPLE - CAK Outbound Seats

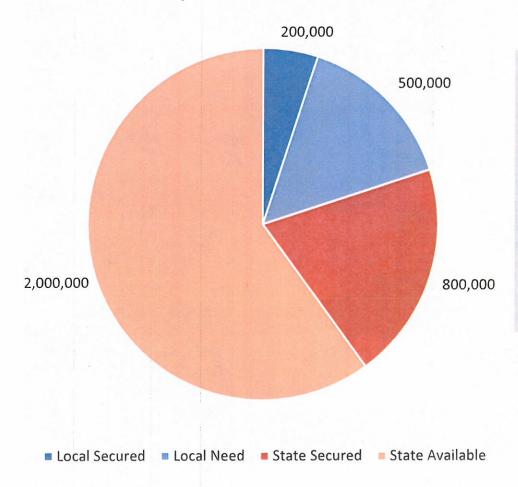


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Source: Diio Mi scheduled seats; assumes 653 seats per day (annualized) in Year 1 and 956 seats per day (annualized) in Year 2 for new entrant

Funding Needs

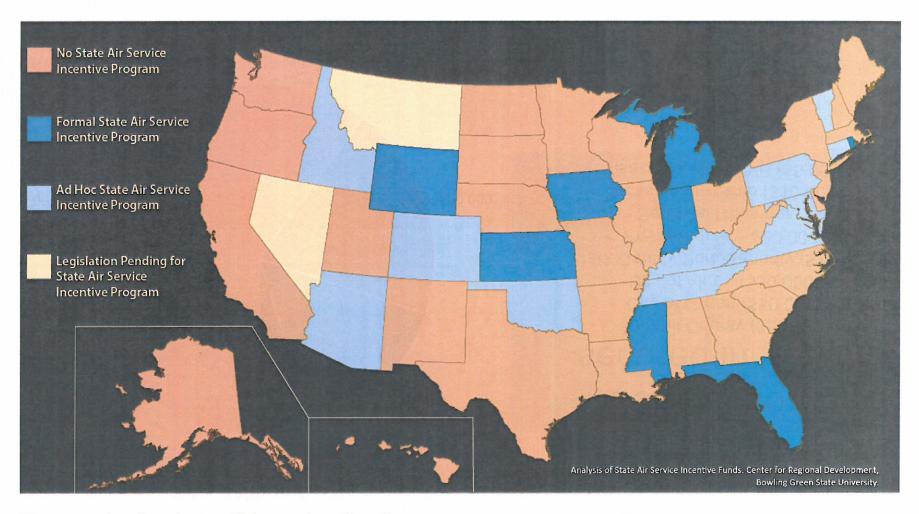
\$3.5 Million Goal



Contributions secured in 2020:

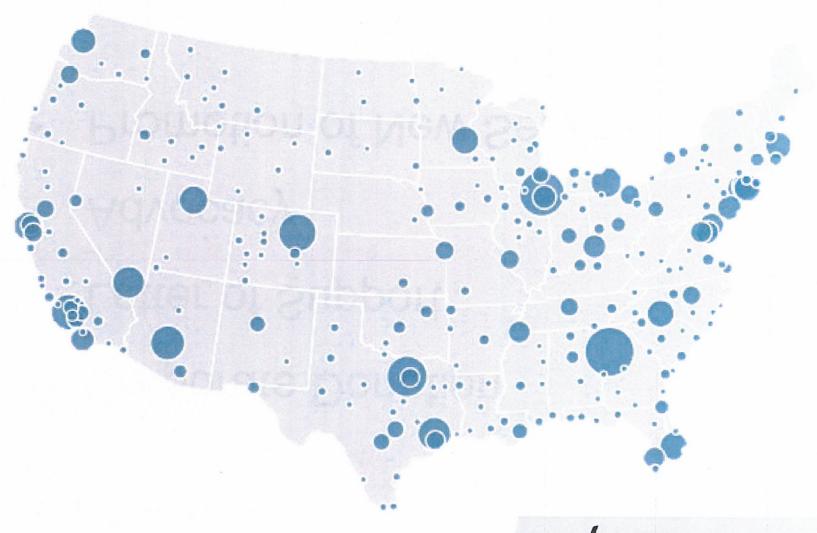
- Summit County (\$50,000)
- City of Green (\$50,000)
- City of Akron (\$30,000)
- Stark County Port Authority (\$25,000)
 - Private citizen (\$20,000)
- Canton Regional Chamber (\$10,000)
 - Jackson Township (\$10,000)
 - Visit Canton/ASCVB (\$5,000)

Leveling the Playing Field



Most new service will require or qualify for some type of incentives Incentives typically include marketing, fee waivers and a revenue guarantee Airports are restricted to marketing and fee waivers on the support they provide - communities and partners must help deliver revenue guarantee support.

Competing with Communities Across the Country



How You Can Help

- Corporate Donation
- Letter of Support
- Advocacy
- Promotion of New Service

YOU, the community, are the most important part of YOUR airport

- Confident that COVID-19 is going to hurt secondary airports most; to resume service we'll need to mitigate risk
- Service frequency will likely be the largest loss, a tremendous hurdle to overcome with keeping and attracting new customers
- The community must prove that people will fly from CAK
- The service we possess needs to work before other carriers will consider
- Fill airplanes. If planes aren't filled, then we don't get more
- While CAK provides some travel habit information to an airline, ultimately the business community needs to demonstrate the importance of air service through support of routes. Leads to:
 - Economic development & growth
 - Job creation & workforce advancement
 - Talent attraction/retention
 - Improved quality of life